

## Jamaica

# Fiscal Discipline: Implications for Capital Market Development

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### SYNOPSIS

Since the global financial crisis of 2008, Jamaica has grappled with a complex economic landscape characterized by high public debt, persistent fiscal deficits, and sluggish growth. To address these challenges, the Jamaican government has implemented a series of fiscal measures aimed at bolstering fiscal sustainability, reducing debt burdens, and fostering economic growth. These fiscal initiatives have left a profound imprint on the domestic capital market, a crucial component of Jamaica's economic infrastructure. This essay undertakes an exploration of the intricate relationship between Jamaica's government fiscal operations since 2008 and their consequential effects on the domestic capital market, encompassing aspects such as government debt management, interest rates, investor sentiment, and market liquidity.

### **Background: Jamaica's Economic Landscape and Fiscal Response:**

Before delving into the impact of Jamaica's fiscal operations on the domestic capital market, it is imperative to comprehend the economic backdrop that necessitated these actions. Following the aftermath of the 2008 financial crisis, Jamaica confronted formidable economic challenges, including soaring levels of public debt, persistent fiscal deficits, and feeble economic growth. These strains on the country's financial system demanded a comprehensive reassessment of fiscal policies.

In response, the Jamaican government embarked on a series of fiscal reforms designed to curb public debt, contain fiscal deficits, and realize sustainable economic growth. These reforms encompassed measures such as prudent expenditure rationalization, revenue augmentation, modernization of the public sector, and enhancements to social safety nets. The cumulative effects of these endeavors significantly impacted the domestic capital market, reshaping its dynamics and influencing investor behavior.

Central to the government's pursuit of fiscal sustainability and debt reduction was the Stand-By Agreement (SBA) forged with the International Monetary Fund (IMF) in 2010. This accord aimed to address the persistent fiscal imbalances and high levels of public debt that had long afflicted Jamaica's economy. Under the SBA, Jamaica committed to a comprehensive suite of structural reforms and fiscal consolidation measures, including the reduction of budget deficits, implementation of tax reforms, and rationalization of public expenditure. A notable outcome of this agreement was the reduction of the Government of Jamaica's (GOJ) debt issuances in the local capital market. With IMF support, Jamaica gained increased access to external financing, diminishing the country's reliance on domestic borrowing. This transformation had substantial ramifications for the local capital market, alleviating pressure on interest rates and freeing up resources for private sector investments.

As an antecedent to the IMF agreement, the Government of Jamaica was tasked with exchanging existing high-cost domestic debt for lower-cost alternatives. This feat was accomplished through the Jamaica Debt Exchange Programme (JDX) of 2010. The program's success catalyzed significant reductions in the country's debt servicing costs. By alleviating the burden of servicing high-interest debt, the program created room / fiscal space for the government to redirect funds toward critical public investments and social programs while concurrently fostering an environment conducive to economic recovery and growth.

However, as a general election loomed in 2011, the Jamaican government reached terms with public sector workers regarding wages and salaries that diverged from the conditions stipulated

in the IMF agreement under the SBA. Consequently, the IMF and other multilateral agencies withdrew their support from Jamaica, jeopardizing the fiscal program and plunging the country's finances into precarious territory, making it exceedingly challenging for the government to fund the budget. Confronting the looming risk of potential default, the incoming political administration re-engaged with the IMF in 2013. The IMF, once again, mandated further debt reduction as a prerequisite for placing the country on sound fiscal footing before entering into a new agreement with the GOJ. This paved the way for Jamaica's second debt exchange, which sought to further lower the cost of debt by persuading bondholders to exchange their existing high-cost instruments for lower-cost alternatives.

The Stand-By Agreement of 2010 yielded far-reaching effects on key economic indicators in Jamaica. Initially, it contributed to a gradual decline in the ratio of interest payments to government revenue. By diminishing the necessity for costly domestic borrowing, the agreement alleviated the burden of servicing Jamaica's towering debt levels. Furthermore, the SBA played a role in reducing the debt-to-GDP ratio, a critical metric for evaluating fiscal sustainability. As the fruits of fiscal consolidation measures took hold and economic growth showed signs of improvement, the debt-to-GDP ratio embarked on a downward trajectory, signaling a more favorable debt outlook for Jamaica. These constructive developments not only restored confidence in Jamaica's fiscal management but also established an environment conducive to attracting foreign investment and promoting economic stability. Overall, the Stand-By Agreement of 2010 played a pivotal role in reshaping Jamaica's economic landscape, resulting in enhancements to interest-to-revenue ratios, debt sustainability, and decreased GOJ debt issuances in the local capital market.

### **Government Debt Management and Capital Market Dynamics**

A critical facet of Jamaica's fiscal operations since 2008 has been government debt management. The government's strategy to reduce public debt, a longstanding concern, directly intersects with

the functioning of the domestic capital market. Firstly, as the government embraced a proactive approach to debt reduction, it escalated the issuance of domestic debt securities, notably government bonds. This surge in issuance provided investors with a wider array of investment opportunities, thereby deepening the capital market and enhancing market liquidity.

Secondly, the government's endeavors to reduce debt bolstered investor confidence. As fiscal prudence assumed a central role, investor perceptions of Jamaica's creditworthiness improved. Consequently, the demand for government securities surged, propelling their prices upward and reducing yields. This translated into lower borrowing costs for the government, freeing up resources for productive spending.

Nevertheless, the government's substantial presence in the domestic capital market, propelled by its ongoing borrowing needs, carried the potential risk of crowding out private sector borrowing. If the government's borrowing requirements absorbed a substantial portion of available funds, it could restrict private enterprises' capacity to secure capital for growth and expansion.

### **Business Loans and Private Debt Issuances**

The private debt market in Jamaica underwent a multifaceted transformation over the past quarter-century, influenced by a complex interplay of economic factors and regulatory changes. The period from 2000 to 2010 bore witness to both growth and challenges, reflecting the broader global economic climate and government operations. Despite relatively modest economic growth during this period, credit extended to the business sector expanded nominally at an annualized rate of 17 percent. With inflation averaging at 13.5 percent, the real growth rate in loans amounted to 3.5 percent.

In the subsequent decade following the signing of the SBA in 2010, interest rates underwent a sharp decline. However, credit extended to the business sector grew at a relatively slower pace than in the preceding decade. Credit growth expanded at an annualized rate of 8 percent.

Notably, the annual inflation rate declined to [11.7%] per annum, resulting in real growth in loans of [7.5%]. Nominal credit growth alone does not fully encapsulate the narrative of what transpired during this period, as many businesses exchanged high-cost debt for lower-cost debt while simultaneously taking on new debt to fund expansion and working capital.

Data on the private credit market remains limited due to the absence of legislation mandating financial institutions to provide data to a central depository. Nevertheless, based on data obtained from JMMB Group Ltd, there has been a substantial upsurge in private debt issuances since 2010. Many corporations have found it more advantageous to raise funds through the private credit market rather than traditional credit lines. The private credit market remained robust throughout the first quarter of 2020. However, the emergence of the COVID-19 pandemic and the ensuing economic downturn significantly curtailed private debt issuances.

### **Interest Rates and Investment Climate**

The correlation between Jamaica's government fiscal operations and interest rates plays a pivotal role in understanding their impact on the domestic capital market. Fiscal policies exert a direct influence on the supply and demand for funds in the economy, thereby exerting a pronounced effect on interest rates. While acknowledging the influence of monetary policy, fiscal predominance in the period preceding 2010 often limited the Bank of Jamaica's capacity to counteract the effects of substantial fiscal deficits on monetary aggregates, frequently leading to interest rate hikes.

Both debt exchange programs acted as catalysts for reducing interest rates, a trend sustained through fiscal discipline. Jamaica witnessed the GOJ shifting from a fiscal deficit of 6.3 per cent in 2010 to a surplus of 0.3 per cent of GDP in 2022, while concurrently maintaining high primary balance surpluses exceeding 6 per cent of GDP. This marked the gradual decline of interest rates, thereby stimulating investment by rendering borrowing more affordable for both the

government and the private sector. The interplay of lower interest rates and improvements in the macro-fiscal environment, heightened business and consumer confidence, and the enhanced value added by the private sector invigorated the equity market.

### **Investor Sentiment and Market Performance**

Jamaica's government fiscal operations have a profound bearing on investor sentiment and, consequently, the performance of the domestic capital market. When the government demonstrates unwavering commitment to fiscal responsibility, it enhances investor confidence in the nation's economic prospects. Positive investor sentiment encourages greater participation in the capital market, potentially spurring increased investments in equities, bonds, and other financial instruments. This, in turn, augments market liquidity and may lead to capital appreciation.

Moreover, the nexus between investor sentiment and foreign investment flows bears considerable weight. Enhanced investor confidence can draw foreign investors, infusing additional capital into the domestic capital market. Conversely, any doubts or uncertainties regarding the government's fiscal policies can erode investor confidence, potentially resulting in capital outflows

### **Market Liquidity and Economic Growth**

Market liquidity, a pivotal gauge of the ease with which assets can be bought or sold without substantially affecting their prices, is subject to the influence of Jamaica's government fiscal operations. Fiscal measures aimed at reducing debt and fostering economic stability can bolster liquidity in the capital market.

As the government meticulously manages its debt and curtails borrowing needs, market liquidity may increase. This heightened liquidity enables investors to enter and exit positions more seamlessly, contributing to efficient market functionality. Furthermore, increased liquidity can stimulate economic growth by ensuring that capital is readily accessible for investment. Businesses can secure financing more conveniently, thereby facilitating innovation, expansion, and job creation. This dovetails with the government's broader economic objectives of sustainable growth and development.

### **Challenges and Considerations**

While the positive ramifications of Jamaica's government fiscal operations on the domestic capital market are discernible, several challenges and considerations warrant attention. In preparing this document, we were severely constrained by the availability of data in the debt and equity market that could facilitate a more data driven approach. Although information on the capital market is available, it is fragmented and not readily available in a form that can be easily assimilated. The Jamaica Stock Exchange (JSE) provides very limited information on market activities and restrict the availability of critical market information to only paid subscribers. This creates asymmetric information flow which undermines proper price discovery of equities and could curtail the development of the stock market.



### **Conclusion**

Fiscal consolidation, which commenced in 2010, is yielding significant dividends, evident in substantial improvements in Jamaica's macro-fiscal metrics, including a reduction in the government's interest burden and credit rating upgrades. The decline in fiscal deficits and the extension of debt maturities have resulted in a decrease in government debt issuances. With reduced competition for loanable funds from the government and lower interest rates, there was a surge in private debt issuances via the capital market leading up to 2020. While a substantial

portion of these issuances was used to retire higher-cost debt, heightened business confidence drove additional borrowing for working capital and expansion. These activities were not confined to the debt market, as many firms accessed resources through the stock market via initial public offerings (IPOs) and additional public offerings (APOs) to capitalize on business opportunities with a positive net present value.

Inflationary pressures stemming from shortages during the COVID-19 pandemic raised concerns about stagflation among central banks. This prompted a notable increase in policy rates by most central banks, including the Bank of Jamaica. Despite the economy fully recovering the output losses incurred in 2020, persistently high interest rates have subdued corporate borrowing activity. However, we believe that this is a temporary phenomenon, as Jamaica has entered a new paradigm in its fiscal operations and their influence on the broader economy. The economy is now better positioned than it was a decade ago, and with numerous opportunities presenting positive net present value, corporate managers are awaiting a sustained reduction in the central bank's policy rate to reinitiate a cycle of robust borrowing.



## APPENDIX

	2008	2009	2010	2011	...	2016	2017	2018	2019	2020	2021	2022
GDP per Capita, USD	5,134.2	4,507.2	4,894.4	5,332.5	...	5,183.5	5,413.0	5,729.8	5,781.8	5,072.6	5,354.8	5,846.2
Real GDP, %	-0.8	-3.4	-1.4	1.4	...	1.5	0.7	1.8	1.0	-9.9	4.6	4.0
Inflation, eop (%)	16.8	10.2	11.7	6.0	...	1.7	5.2	2.4	6.2	5.2	7.3	9.5
central bank policy rate, %	17.00	10.50	7.50	6.25	...	5.00	3.25	1.75	0.50	0.50	2.50	7.00
T-bill yield, 6-mth %, eop	24.45	16.80	7.48	6.46	...	6.56	4.63	2.07	1.60	0.86	4.33	8.18
credit growth to Business, %	21.5	19.1	7.5	-4.5	...	19.9	12.9	4.5	14.3	13.7	6.4	4.7
Revenue (% of GDP)	27.3	27.5	26.8	25.6	...	28.0	29.1	30.6	30.6	29.5	31.0	29.4
Expenditure (% of GDP)	34.8	38.7	33.2	32.0	...	28.2	28.6	29.4	29.7	32.6	30.1	29.1
Fiscal balance (% of GDP)	-7.5	-11.1	-6.3	-6.4	...	-0.2	0.5	1.2	0.9	-3.1	0.9	0.3
Primary balance (% of GDP)	5.0	6.3	4.7	3.9	...	7.7	7.1	7.6	7.1	3.5	7.2	6.0
Interest to revenue												
Gross debt (% of GDP)	93.8	96.1	109.7	122.7	...	121.0	106.7	99.0	94.3	109.7	94.2	84.1
Current account (% of GDP)	-20.3	-9.3	-7.1	-13.6	...	-0.3	-2.7	-1.6	-2.2	-0.4	0.7	-3.2
Reserves (net), USD Bn	1.77	1.73	2.17	1.97	...	2.56	3.21	3.01	3.16	3.13	4.00	3.98

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